

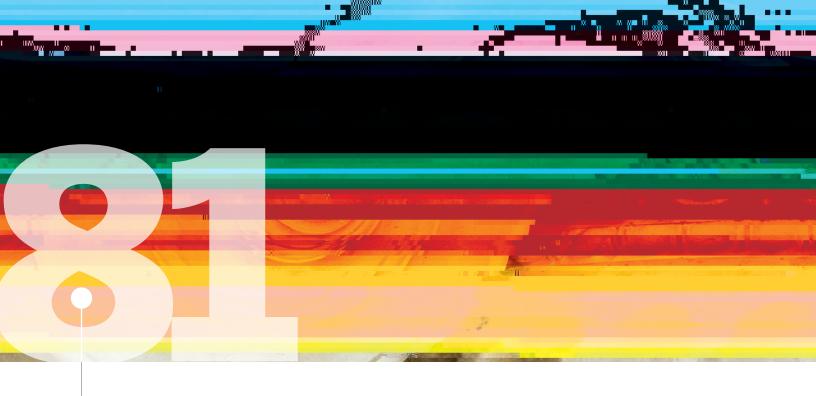


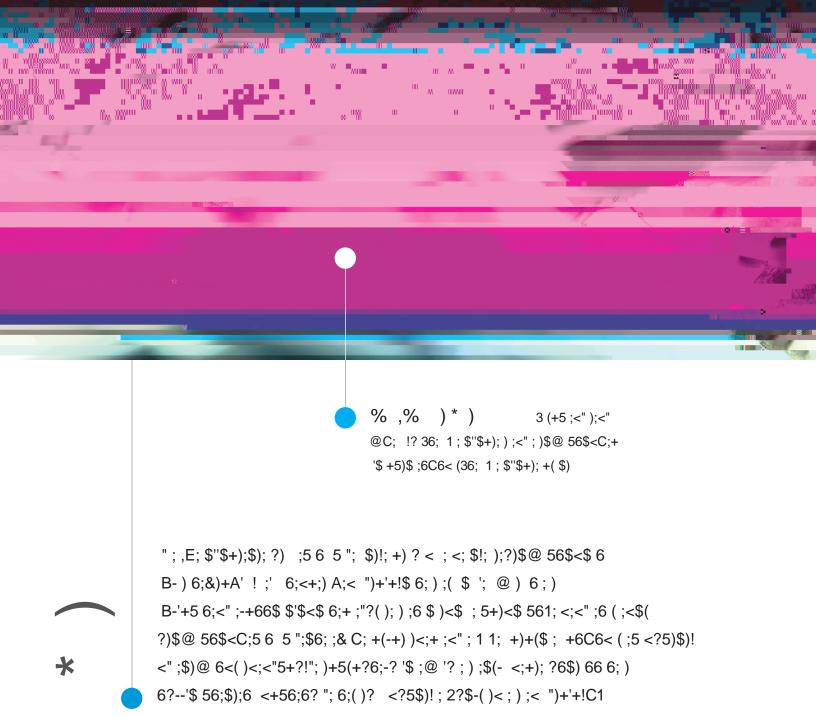


In my rst year as the Executive Director of the Big Ten Academic Alliance, I have been constantly reminded of the wisdom of the proverb: "If you want to go fast, go alone. If you want to go far, go together." Whether it's educating the nation's future leaders or conducting pathbreaking research, we can go further together.

It was that spirit that led the Presidents of our member institutions to establish the Committee on Institutional Cooperation in 1958. They understood that together they could create a dynamic culture of collaboration that amplied the impact of each institution's expression of each institution.

Nearly six decades later, the Big Ten Academic Alliance is the nation's premier academic collaborative. No consortium of universities graduates more students, conducts more funded research, or has a longer history of successful collaboration. Our universities serve their states, lead the nation, and change the world. Together, through the Big Ten Academic Alliance,





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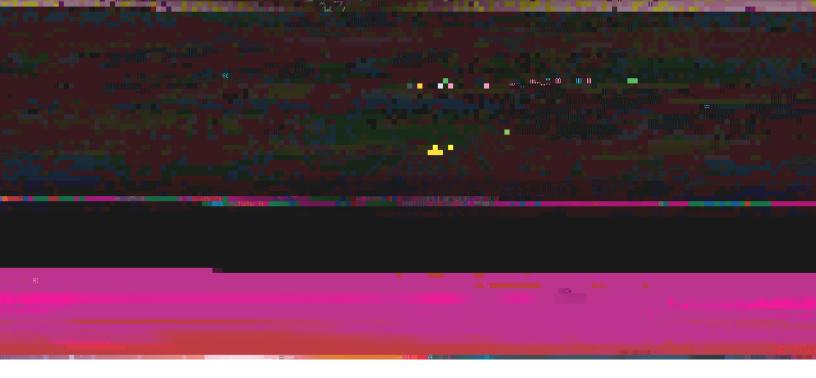


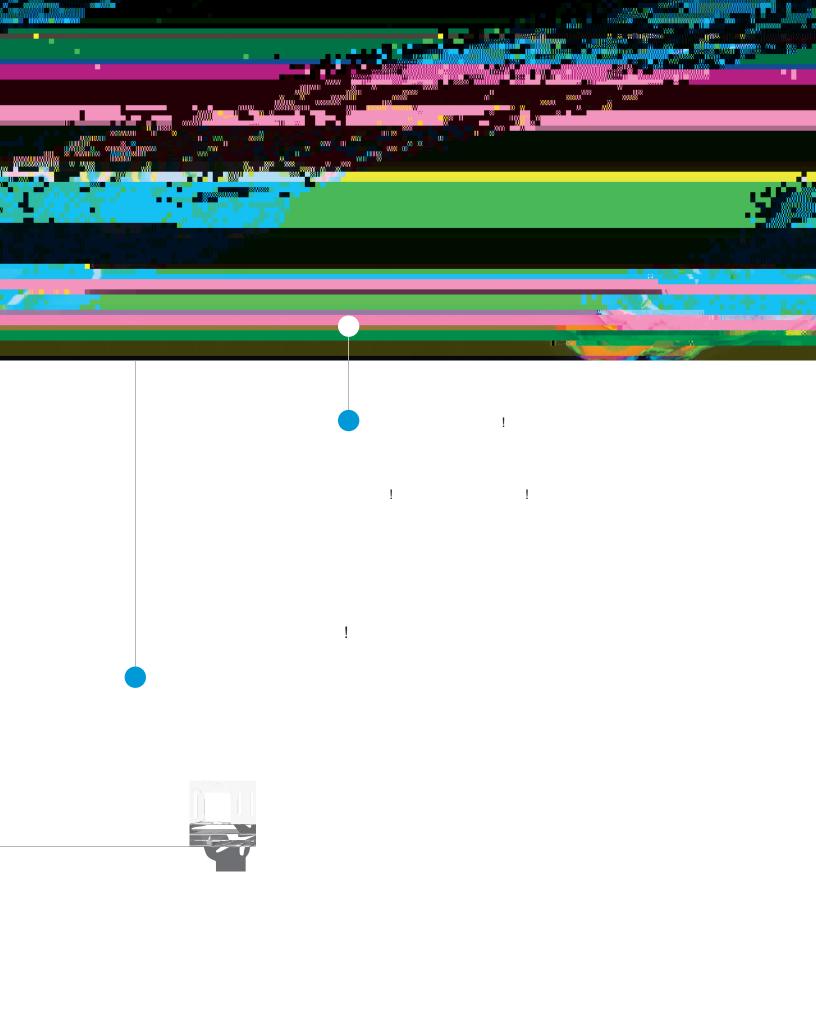
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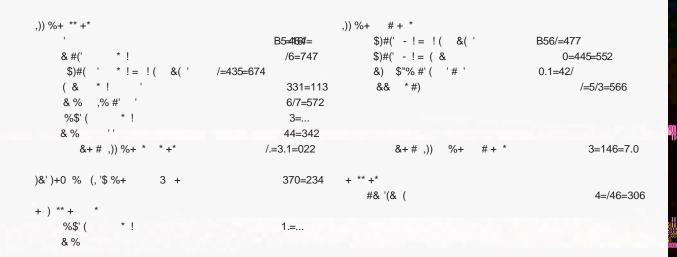
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